

World Meteorological Organization
REGIONAL ASSOCIATION IV
(NORTH AMERICA, CENTRAL AMERICA
AND THE CARIBBEAN)

FIFTEENTH SESSION
Nassau, Bahamas
24 April to 1 May 2009

XV-RA IV/Doc. 5.2(1)

Submitted by: Secretary-General

Date: 23.II.2009

Original Language: English

Agenda Item: 5.2

Expected Result: 11

**EFFECTIVE AND EFFICIENT MANAGEMENT PERFORMANCE AND
OVERSIGHT OF THE ORGANIZATION**

Strategic Thrust 5: Efficient Management and Good Governance

WMO Strategic Planning – regional aspects

SUMMARY

ISSUE TO BE DISCUSSED:

WMO Strategic Plan 2012-2015

ADDITIONAL FINANCIAL IMPLICATION:

None

DECISIONS/ACTIONS REQUIRED:

- (a) Agreement with the new structure of the Strategic Plan
- (b) Recommendations on Key Outcomes with respect to the Region
- (c) Approve the draft text in the Appendix for inclusion in the general summary of XV-RA IV

REFERENCES:

1. Resolution 28 (Cg-XV) - Preparation of the WMO Strategic Plan for 2012–2015
2. *Abridged Final Report with Resolutions of the Sixtieth Session of the Executive Council* (WMO–No. 1032), general summary, paragraph 2.4.2
3. Resolution 11 (EC-LX) – Regional Strategic Planning

CONTENT OF DOCUMENT:

Appendix for inclusion in the final report:

Draft text for inclusion in the general summary of XIV-RA IV

Appendix for information:

XIV-RA IV/Rep. 5.2(1): Background material

DRAFT TEXT FOR INCLUSION IN THE GENERAL SUMMARY OF XV-RA IV

5.2 WMO STRATEGIC PLANNING – REGIONAL ASPECTS (*agenda item 5.2*)

5.2.1 The Association noted that WMO has adopted the Results-based Management approach and that Strategic Planning, the WMO Operating Plan as well as Monitoring and Evaluation are an integral part thereof. It further noted that EC-LX had endorsed the schedule for delivering the draft WMO Strategic Plan for the period 2012-2015 by the end of 2008. It however observed that more time would be needed for final delivery.

5.2.2 The Association recalled Resolution 11 (EC-LX) which, inter alia, urged regional associations to ensure their active and timely engagement in the preparatory process of the next WMO Strategic Plan to ensure the delivery of the draft WMO Strategic Plan by the end of 2008 and the draft WMO Operating Plan by the end of 2009.

5.2.3 The Association agreed with the overall structure of the revised Strategic Plan and urged the Secretariat to ensure that the revised edition takes due cognizance of the evolving societal needs.

5.2.4 The Association also agreed that the WMO Operating Plan and the Secretariat Budget be contained in one document. Under this arrangement, the Secretariat is requested to build and develop the activities and budget on the basis of inputs from the regional associations and technical commissions. Therefore, the Association will ensure close coordination of its key outcomes with relevant technical commissions under the Expected Results.

World Meteorological Organization

XV-RA IV/Rep. 5.2(1)

**REGIONAL ASSOCIATION IV
(NORTH AMERICA, CENTRAL AMERICA
AND THE CARIBBEAN)**

Submitted by: Secretary-General

Date: 23.II.2009

Original Language: English

FIFTEENTH SESSION

Nassau, Bahamas
24 April to 1 May 2009

Agenda Item: 5.2

Expected Result: 11

**EFFECTIVE AND EFFICIENT MANAGEMENT PERFORMANCE AND
OVERSIGHT OF THE ORGANIZATION**

Strategic Thrust 5: Efficient Management and Good Governance

WMO Strategic Planning – regional aspects

SUMMARY

Reference: XV-RA IV/Doc. 5.2(1)

CONTENT OF DOCUMENT:

Appendix:

- WMO strategic planning – regional aspects

WMO STRATEGIC PLANNING – REGIONAL ASPECTS

1. Background

1.1 WMO has formally adopted, with Resolution 31 (Cg-XIV), the Results-based Management approach that it had been implementing for several years.

1.2 The WMO Strategic Plan is the result of a planning process driven by the needs and priorities identified by WMO Members, and defines the high-level and long-term objectives and strategies for WMO to effectively develop and coordinate plans and programmes for implementation. The Strategic Plan supersedes and replaces, since 2008, the previous approach through Long-term Plans. It is meant to be a living document that, within a continuous planning process, further evolves through periodic planning, execution, evaluation and updating phases.

1.3 The Executive Council at its sixtieth session (2008) agreed that the following aspects be taken into account in the development of the next WMO Strategic Plan:

- (a) Take account of and reflect the requirements and expectations of the Members, especially developing country Members;
- (b) Optimize the number of strategic planning elements (e.g., Expected Results). Emerging requirements, conditions or initiatives should be integrated within the most appropriate elements; for example, added emphasis on climate adaptation, service delivery and disaster risk reduction, and improved quality of services through better integrated and strengthened infrastructure systems, should be incorporated within improved formulations without increasing the number of Strategic Thrusts or Expected Results;
- (c) Identify clear strategic goals and set priorities with respect to the Expected Results; to this end, the strategic planning process needs to develop a means to engage Members in establishing these priorities;
- (d) Reflect the role of the regional associations in facilitating the connection between the WMO Strategic Plan and national (Members') strategic plans as well as the links between the WMO Strategic Plan and available or emerging regional plans;
- (e) With respect to improving definition and formulation of the Key Performance Indicators, the collective performance of Members should be distinguished from the performance of the Secretariat.

1.4 The Council underlined the need to ensure that:

- (a) The WMO Programmes would be closely aligned with the Strategic Thrusts and Expected Results, as requested by Cg-XV, and that their role in facilitating the achievement of the Expected Results be clearly explained, including in the WMO Operating Plan (2012-2015);
- (b) The next WMO Strategic Plan would be clear on the role (niche) of WMO on the international scene and in support of the NMHSs. In this connection, there is a further need to strengthen the role of WMO and its Members in climate adaptation and to enhance partnership efforts within the UN and with other relevant organizations to this end. One example is the proposed role of WMO in the Nairobi Work Programme of the UNFCCC.

1.5 The Council endorsed the schedule for delivering the draft WMO Strategic Plan 2012-2015 by the end of 2008; the draft WMO Operating Plan by the end of 2009; and the proposal for the Results-based Budget 2012-2015 by the end of 2010.

1.6 The Council requested the technical commissions and regional associations to ensure that their future operating plans (goals, deliverables, performance indicators and implementation timelines) would be fully harmonized with the next WMO Strategic Plan, in particular as regards relevant Strategic Thrusts and Expected Results.

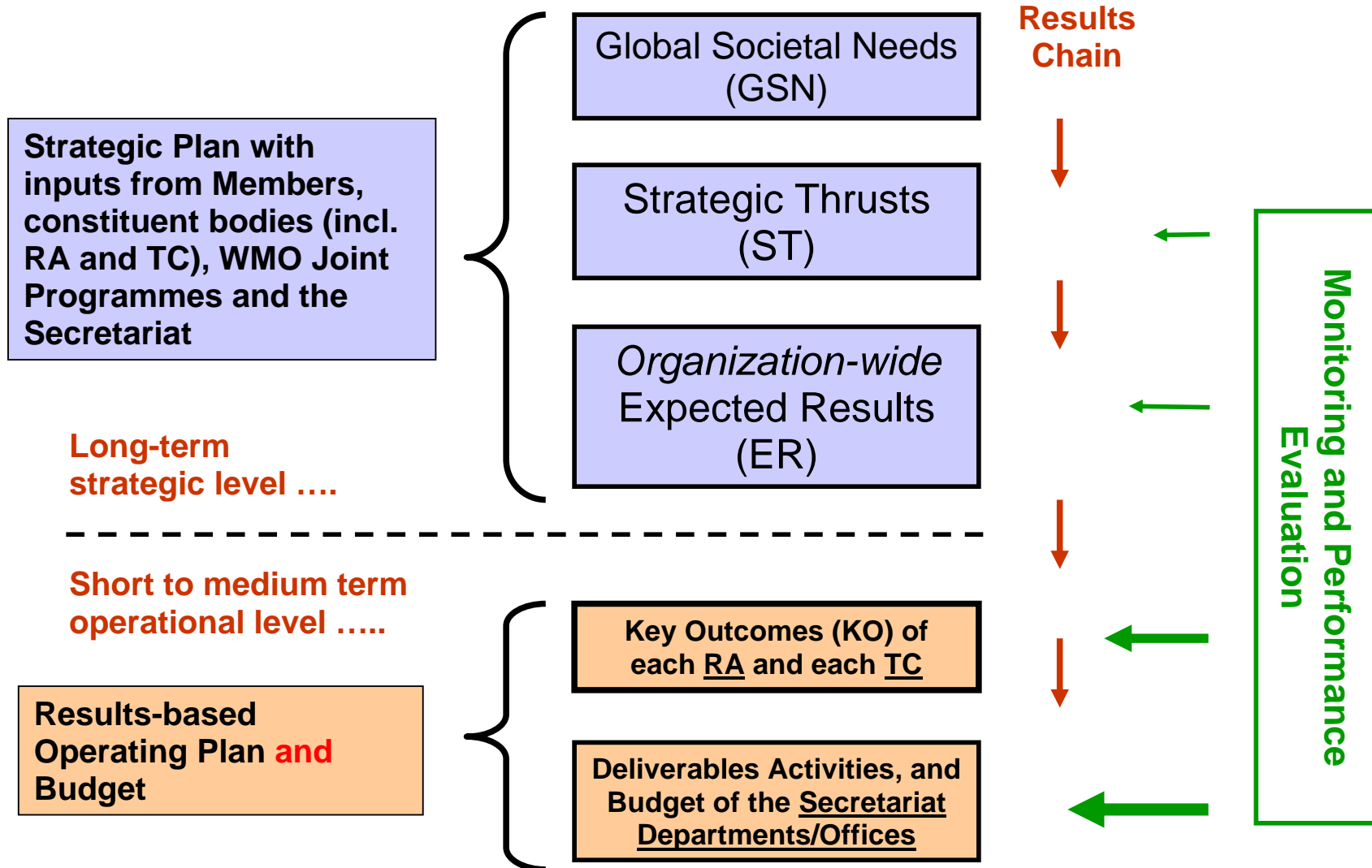
2. Proposed structure of the next Strategic Plan

2.1 The Secretariat, in consultation with the Executive Council Working group on WMO Strategic and Operational Planning is working on the structure of the next Strategic Plan.

2.2 After an initial review of the Strategic Plan, consultations were made with RA II and the WMO Bureau which met in December 2008 and January 2009, respectively. Further to these consultations, the draft framework for the Results-based Strategic Planning was further reviewed (see Annex I), wherefrom a new draft framework emerged as presented in Annex II. The structure of the next Strategic Plan, and a proposed framework for the Results-based WMO Operating Plan and Secretariat Budget 2012-2015 are schematically represented in Annex III and Annex IV, respectively.

2.3 The Secretariat will continue consultations on the proposed structure of the Strategic Plan

WMO's framework for results-based strategic planning



Draft framework of the **next SP**

Annex II

Global Societal Needs

- Improved protection of life, livelihoods and property
- Improved health and well-being of citizens
- Increased safety on land, at sea and in the air
- Poverty alleviation and sustained economic growth
- Protection of natural resources and improved environmental quality

Strategic Thrusts

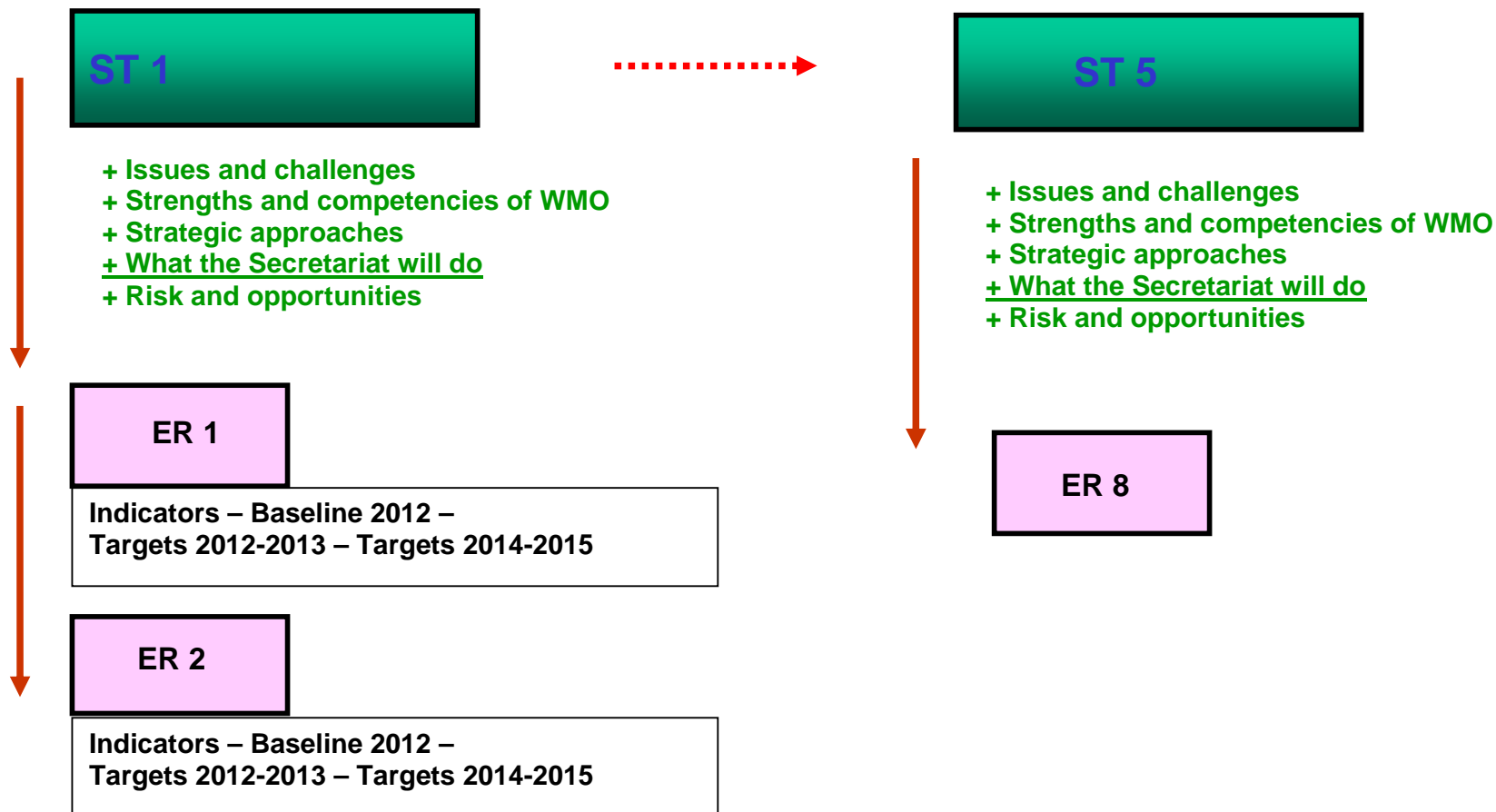
Fostering Scientific Research and Application as well as Development and Implementation of Technology
Improving Service Quality and Service Delivery
Fostering Partnerships and Cooperation
Building Capacity
Providing Good Governance

Expected Results

1. Enhanced capabilities of Members to produce better weather forecasts, warnings and climate predictions, scenarios and assessments	
2. Enhanced capabilities of Members to provide better hydrological data, forecasts and assessments	
3. Enhanced capabilities of Members to develop, implement and operate integrated systems for observations and interoperable systems for information exchange	
4. Enhanced capabilities of Members to reduce risks and impacts of hydro-meteo disasters	
5. Enhanced capabilities of Members to deliver weather, climate, water and environmental services and foster their use by all relevant societal sectors	
6. New and strengthened partnerships and cooperation leading to better decision-making based on the use of weather, climate and water information and services	
7. Enhanced capabilities of NMHSs in developing countries, particularly least developed countries, to fulfil their mandates	
8. Effective and efficient management and governance of the Organization	

Global Societal Needs

**Proposed structure
of the **next**
Strategic Plan**



**Proposed framework of the
Results-based WMO Operating Plan and Secretariat Budget 2012-2015**

